SERVICES UNDER PROGRAM AND PROJECT OFFICES FOR RESULTS TRACKING PHASE II

(SUPPORT II) PROGRAM

BASE YEAR

ANNUAL REPORT

JULY 5, 2012 – JULY 4, 2013

USAID Contract No. AID-306-C-12-00012

Revised September 3, 2013

Submitted by:

Checchi and Company Consulting, Inc.
1899 L Street, NW, Suite 800
Washington, DC 20036

TABLE OF CONTENTS

I. INTRODUCTION

The Services under Program and Project Offices for Results Tracking Phase II (SUPPORT II) Program is implemented by Checchi and Company Consulting, Inc. under the terms of USAID Contract No. AID-306-C-12-00012. SUPPORT II provides a host of services through USAID/Afghanistan's Office of Program and Project Development (OPPD) to improve the efficiency of programs implemented by the Mission's Technical Offices. This final report of the Base Year covers the period July 5, 2012 - July 4, 2013.

SUPPORT II services include the following:

- Assessments, evaluations and gender analyses;

- Logistical support for hosting conferences, meetings and workshops;

- Management information and reporting;

- Mapping services and products;

- Performance Management Plan (PMP) and related activities;

- Third party monitoring; and

- Translation and interpretation services.

SUPPORT II subcontractors include the Kabul University Translators Association (KUTA), Social Impact Inc. (SI), Social Development Legal Rights (SDLR), Synergy International Systems, Inc. (SIS), and Overseas Strategic Consulting, Ltd (OSC).

1. SUMMARY OF KEY ACCOMPLISHMENTS

The program's key accomplishments during the Base Year are as follows:

- Seven gender analyses completed and approved.

- Eight performance evaluations completed and five were approved, with three pending final review.

- Completion of a Citizen Perception Survey (CPS) that complements three performance evaluations of projects managed by the Office of Democracy and Governance (ODG).

- Completion of one Third Party Monitoring (TPM) activity for the Office of Agriculture (OAG) and one TPM activity for the Office of Economic Growth and Infrastructure (OEGI).

- Hosting 25 events with 578 participants.

- Providing 21 translations and over 85 mapping products to the Mission, and 68 mapping products to implementing partners and short-term technical assistance (STTA) consultants.

2. FINANCIAL SUMMARY

The obligated amount for the Base Year was $7.0 million. For the period July 5, 2012 - June 30, 2013, $5.74 million was invoiced and approved for payment by USAID.

A review of activity-related costs indicates that the eight performance evaluations undertaken

in the Base Year represented the major portion of task-activity expenditures, followed by seven gender analyses and two TPM activities. The graph below provides a breakdown of total activity costs by type of activity in percentage terms.

Activity Description	$ Expended
Assessments	0.00
Evaluations	1,858,978.03
Gender Analyses	353,869.37
Third Party Monitoring	310,512.40
Other[1]	89,803.80
Total Base Year Costs[2]	2,613,163.60
Proof - Percentages	
Assessments	0.00%
Evaluations	71.14%
Gender Analyses	13.54%
Other	3.44%
Third Party Monitoring	11.88%
	100.00%
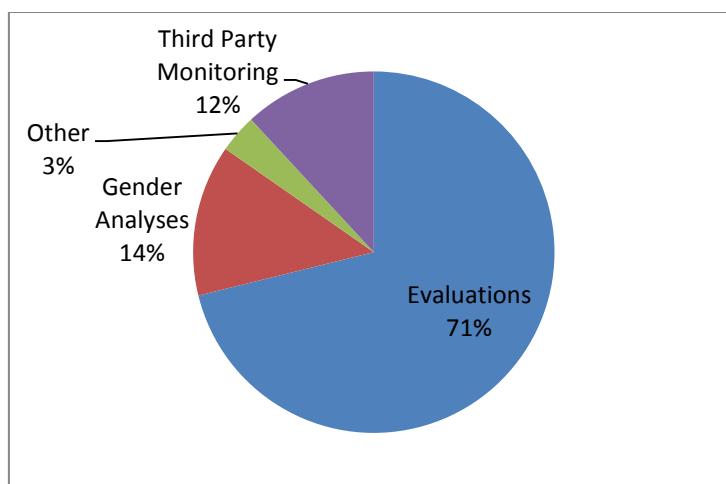
[1] Other activities include the Mission's DQA and PERSUAP environmental report.
[2] Calculated from approved activity budgets.

Table 1 below illustrates budgeted expatriate STTA total hours worked for the eight evaluations and seven gender analysis activities versus the total hours invoiced for the Base Year. The table indicates that USAID only requested 37% of expatriate STTA's budgeted hours for these activities.

Table 1: Expatriate STTA Consultants
Consultants/Short Term Technical Assistance

Expat STTA	Budget (Hours)	Total Hours Worked	Percentage Hours Used	Total Hours as Days LOE (8 hrs/day)
Checchi	17,550	7,944	45.3%	993
Social Impact	6,750	1,829	27.1%	229
Synergy	1,350	0	0.0%	0
OSC	1,350	240	17.8%	30
Total	27,000	10,013	37.1%	1,252
Hours to Days LOE	3,375	1,252	37.1%	1,252

Table 2 below shows Afghan (CCN) STTA total hours budgeted and the total hours invoiced for the Base Year. USAID used 120% of CCN budgeted hours for the eight evaluations, seven gender analyses, and two TPM activities, and 32% of CCN budgeted hours for field surveys (SDLR), for a total of 76% of budgeted hours utilized during the Base Year.

Table 2: CCN STTA Consultants

Consultants/Short Term Technical Assistance

CCN STTA	Budget (Hours)	Total Hours Worked	Percentage Hours Used	Total Hours as Days LOE (8 hrs/day)
Checchi	12,000	14,448	120.4%	1,805
SDLR	12,000	3,872	32.3%	484
Total	24,000	18,320	76.3%	2,290
Hours to Days LOE	3,000	2,290	76.3%	2,290

II. MANAGEMENT

1. ADMINISTRATION

The SUPPORT II project is based in Kabul. The SUPPORT complex consists of three offices that house the project's management and administrative staff and provide work and living accommodations for expatriate STTA. As agreed with SUPPORT II's COR/ACOR, satellite offices in Jalalabad and Kandahar will be established upon explicit instruction from the Mission.

2. PERSONNEL

Paul King, Deputy Chief of Party (DCOP) for the Base Year, demobilized on July 3, 2013. Waheed Ahmadi assumed the DCOP position on July 5, 2013.

Mafizul Islam, Project Design/M&E Team Leader demobilized at the end of the Base Year, coinciding with the end of his contract.

3. SECURITY

SUPPORT II contracted with the Afghan Public Protection Force (APPF) for external compound security and with Garda World for two Risk Management Consultants for the Base Year.

During the Base Year, both LTTA and STTA expatriates and local staff traveled extensively within 29 of Afghanistan's 33 provinces without incident.

III. TASKS AND DELIVERABLES SUMMARY

The following section summarizes the results of services and/or deliverables provided to the Mission during the Base Year.

TASK 1   PERFORMANCE MONITORING SUPPORT

Task 1: The Contractor shall collaborate with OPPD and the Mission's technical offices to establish a Performance Management Plan (PMP) for the Mission, and revise PMPs at the Assistance Objective and program area levels to respond and adhere to new standard indicators and other relevant guidance for Afghanistan, with final approval by the Mission.

Deliverable 1: Revised USAID/Afghanistan PMP 2011-2015 and annual updates for the remaining years of the contract.

Deliverable 2: Updates to the Mission's PMP through the semi-annual portfolio review

process to reflect changes in strategy, targets and/or activities. This deliverable is due semi-annually.

Deliverable 3: Semi-annual PMP Data Quality Assessment Report. This deliverable is due 30 days after each semi-annual portfolio review.

Deliverable 4: A report recommending streamlined processes and procedures for generating data and/or information reports that require multiple formats as required by USAID-Washington, the State Department, GIRoA, and other USG agencies as applicable.

Results: In mid-September 2012, the Mission identified 25 indicators from the FY11 Performance Plan and Report (PPR) that required data quality assessments (DQA) before being reported to USAID/Washington in the FY12 PPR. As per ADS 203.3.5.2, data reported in the PPR must have had a DQA completed within the last three years.

In October 2012, SUPPORT II fielded a DQA specialist. After the specialist met with OPPD staff, agreement was reached to eliminate two of the indicators, leaving 23 indicators reported on by 24 implementing partners (IPs). A DQA of the 23 indicators was subsequently conducted and approved by OPPD.

For the remainder of the Base Year, no other PMP-related tasks were requested by the Mission.

TASK 2   PROGRAM RESULTS DATA

Task 2: The Contractor shall collaborate with relevant USAID/Afghanistan staff to track program results against indicators, targets, and baselines in the PMP. The Contractor shall collect data on a quarterly basis from the Government of the Islamic Republic of Afghanistan (GIRoA), other donors, and public data sources, and shall identify data that needs to be collected and reported by USAID implementing partners (contractors, grantees, non-governmental organizations, GIRoA) to establish baselines for all indicators. The Contractor shall provide guidance to USAID implementing partners on data specifications, and shall provide them with training as needed to ensure that PMP-related data is being captured and reported. The Contractor shall collect, collate and analyze data presented by USAID implementing partners in their periodic reports and updates.

Deliverable 1: This activity is related to Task 1 and will be determined and requested by the COR.

Results: SUPPORT II provided IPs who participated in the DQA with recommendations concerning data security, data specifications, and simplifying PMPs. SUPPORT II recommended to OPPD that IPs participate in a PMP-training workshop to support implementation of these recommendations. Concurrence from the Mission and approval to move forward has not yet been received.

TASK 3   INFORMATION REPORTING

Task 3: The Contractor shall analyze the Mission's procedures for generating information for periodic reports and data calls, including but not limited to the PPR, OP, Mission Strategic Plan (MSP), and the various formats required for each report. The Contractor shall prepare recommendations on how to streamline management and reporting of the data/information, and use of program information systems to improve efficiency and reduce the amount of time

spent on preparing related reports and responding to data calls.

Deliverable: Recommendations on how to streamline the management and reporting of data and information and use of program information systems to improve efficiency and reduce the amount of time spent on preparing related reports and responding to data calls. This activity is related to Task 1 and will be determined and requested by the COR.

Results: No requests were received in the Base Year.

TASK 4   MONITORING

Task 4: The Contractor shall provide short and long-term technical assistance for the purpose of conducting field-based project monitoring. The Contractor shall provide monitoring teams with the necessary skills and experience for USAID/Afghanistan COR concurrence; provide logistical support and quality control to visit project sites in the field and monitor project performance and project activities; facilitate presentations to the Mission, GIRoA, and other donors and partners on the findings, and solicit feedback on recommendations; and finalize monitoring report in coordination with OPPD and the relevant technical office.

Deliverable: Field based monitoring of programs as identified and requested by the COR.

Results: In June, SUPPORT II completed two TPM activities: (1) OAG's Commercial Horticulture & Agriculture Marketing Program (CHAMP); and (2) OEGI's Financial Access for Investing in the Development of Afghanistan (FAIDA).

Both activities began in early March after SUPPORT II recruited and trained Afghan field monitors. Draft final reports for both activities were submitted to the COR/OPPD in late June and are being reviewed by the respective technical offices.

TASK 5   RECOMMENDATIONS

Task 5: The Contractor shall coordinate with OPPD and relevant technical offices to recommend when program evaluations should be conducted based on third party monitoring. The Contractor shall identify the following situations, which could also trigger the need for an evaluation:

- Performance information indicates an unexpected result (positive or negative) that should be explained (such as gender-differentiated results);

- Informed feedback from customers, partners or others suggests that there are implementation problems, unmet needs, or unintended consequences or impacts;

- Issues of sustainability, cost-effectiveness, or relevance have been cited in the portfolio review or PMP monitoring process; or

- The validity of Results Framework hypotheses or critical assumptions are questioned, e.g. due to unanticipated changes in the host country environment.

Deliverable: Recommendations for conducting evaluations based on third party monitoring findings and conclusions, including the above criteria.

Results: SUPPORT II Gender Specialists identified two circumstances that require additional attention from the Mission:

1. The first issue relates to the challenges faced by IPs in recruiting female staff.

SUPPORT II submitted a concept note to USAID's Gender Office in January suggesting that a pilot workshop be conducted to address this issue. The workshop would be conducted by SUPPORT II staff at no additional cost in LOE.

2. With over 30 gender analyses completed in the past 12 months, anecdotal evidence indicates that some projects are adopting recommendations while others are not. SUPPORT II has proposed to the Gender Office that it conduct an assessment of how the gender analyses are being utilized to identify success factors and challenges. A concept note was submitted in January 2013 with the intent that the assessment would be conducted by SUPPORT II staff at no additional cost in LOE.

In addition to the above, SUPPORT II offered its services to OPPD to conduct training on drafting scopes of work for evaluations and developing PMPs for technical office staff and implementing partners.

TASK 6   EVALUATIONS OF MISSION FUNDED PROGRAMS

Task 6: On an annual basis, the Contractor shall perform at least 15 interim or final evaluations of Mission-funded programs, projects and/or activities, analyzing progress made, lessons learned, issues and challenges encountered during implementation, and relevance to USAID/A's Assistance Objectives.

Deliverable: 15 interim or final performance evaluations of Mission funded programs.

Results: As the SUPPORT II project overlapped with the predecessor SUPPORT I project, SUPPORT II evaluation activities actually started on August 28, 2012 after the close of SUPPORT I.

The Mission's Annual Evaluation Plan (AEP) for FY13 provided to SUPPORT II on October 18, 2013 by OPPD identified 37 evaluation activities, with 11 evaluations scheduled for the Base year.

Eight performance evaluations were subsequently undertaken between October 2012 and June 2013. Five evaluations were successfully completed and three are in process of revision and/or approval:

1. Evaluation of OPPD's Civilian Technical Assistance Program (CTAP) began in October 2012 and the final report was approved by the Mission on January 26, 2013.

2. Evaluation of ODG's Sub-National Governance Program (SNG) began in November 2012, and the final report was approved by the Mission on January 16, 2013.

3. Evaluation of OEGI's Land Reform in Afghanistan Program (LARA) began in January 2013 and the final report was approved by the Mission on April 24, 2013.

4. Evaluation of ODG's Kabul City Initiative Program (KCI) began in February 2013 and the final report was approved on July 15, 2013.

5. Evaluation of ODG's Regional Afghan Municipalities Program for Urban Populations (RAMP-UP) evaluation began in February 2013 and the draft final report was submitted to the COR on May 11, 2013. A revised final report incorporating the results of the citizen perception survey (CPS) was submitted to the COR on July 14, 2013. Comments were received from USAID and the final report is being revised.

6. Evaluation of ODG's Performance Based Governance Fund (PBGF) began in February 2013 and the draft final report was submitted to the COR on May 1, 2013. A revised final report incorporating comments received from the Mission and the CPS results was submitted on July 23, 2013 and is pending approval.

7. Evaluation of OAG's Improving Livelihoods and Governing through Natural Resources Project (ILG-NRMP) began in May 2013 and the draft final report was submitted to the COR on June 14, 2013. Comments were received from the Mission on July 14, 2013. The report is pending resubmission to USAID.

8. Evaluation of ODG's Initiative to Promote Afghan Civil Society (I-PACS II) evaluation began in May 2013. The draft report was submitted on June 12, 2013 and was approved on July 24, 2013.

The CPS supporting ODG's KCI, PBGF and RAMP-UP evaluations was completed in June and data was conveyed to the respective STTA for incorporation into final reports. The CPS consisted of over 6,000 field interviews conducted throughout the country and was the largest survey undertaken to date by SUPPORT II. The final report is being prepared for submission. Annex I lists all evaluation and other activities undertaken by SUPPORT II in the Base Year.

TASK 7 ANNUAL REVIEW OF ASSISTANCE OBJECTIVES

Task 7: The Contractor shall provide short and long-term technical assistance to conduct and complete annual reviews of each of USAID/Afghanistan's Assistance Objectives, measuring progress of activities against established intermediate results, and analyzing whether the activities under an Assistance Objective are working cohesively to address the Assistance Objective's overall goal. The review shall also include a comprehensive statement of the overall impact of the USAID/Afghanistan-supported program.

Deliverable: This task is related to Task 1. Requests for support services and specific deliverables will be identified and requested by the COR.

Results: The Mission has not initiated this activity; therefore, no work has been conducted on this Task.

TASK 8 ANDS TRACKING TASK

Task 8: The SUPPORT Contractor shall track USAID's contributions against ANDS benchmarks & timelines, and shall help the Mission to mesh them with USAID's own targets and indicators where it is appropriate to do so.

Deliverable: This task is related to Task 1. Requests for support services and specific deliverables will be identified and requested by the COR.

Results: There was no activity on this task during the Base Year.

TASK 9 FIELD BASED ASSESSMENTS

Task 9: The Contractor shall conduct field-based assessments, particularly in post-conflict and transitional environments, and draft performance-based SOWs, from which it shall provide short-term technical assistance for accomplishment of the tasks listed above.

Deliverable: Draft and obtain approvals for performance based SOWs, recruit and provide STTA to undertaken field based monitoring, and submit report on each activity.

Results: Seven gender analyses were completed on behalf of the Mission's Gender Unit, as follows:

1. The Providing Opportunities to Women through Enabling Resources (POWER) analysis began on October 17, 2012 and the final report was approved on December 6, 2012.

2. The Training Assistance for Roads (TARP) analysis began on November 17, 2012 and the final report was approved on January 26, 2013.

3. The Women in Transition (WIT) analysis began on November 1, 2012 and the final report was approved on February 16, 2013.

4. The Trade and Accession Facility (TAFA-II) analysis began on November 11, 2012 and the final report was approved on March 9, 2013.

5. The Commercial Law Development Program (CLDP) analysis began on January 24, 2013 and the final report was approved on April 13, 2013.

6. The Integrated Health Services & System Strengthening Program (IHSSSP) analysis began on February 10, 2013 and the final report was approved on May 7, 2013.

7. The Human Trafficking (C-TIP) analysis began on March 30, 2013 and the final report was approved on June 7, 2013.

TASK 10   LOGISTICAL SUPPORT

Task 10: In support of USAID/Afghanistan's training and donor coordination activities, the Contractor shall organize and facilitate workshops, conferences and meetings for USAID staff and their implementing partners.

The Contractor shall also organize presentations on USAID programs for the host country, other donors, and distinguished visitors (VIPs). When requested, the Contractor shall provide a facilitator. The Contractor's facilities shall be used for donor coordination meetings and the convening of advisory groups responsible for overseeing project implementation.

Deliverable: Provide secure conference facilities to the Mission and its Implementing Partners, with a facilitator as required. As requested by the COR, organize presentations as discussed above.

Results: All conference facilities were fully operational throughout the year. The project has one large conference room in Office #1 with seating capacity for 45-50 people and another conference room in Office #3 with comparable seating capacity. The project also has several smaller conference rooms in Office #3 available for events and STTA work space.

During the Base Year, the project hosted 25 conferences and/or workshops for a total of 578 participants. Eight events directly supported USAID's technical offices, 11 events supported implementing partners' training workshops, and four events were focus group discussions for STTA. Details of all events are provided in Annex II.

TASK 11   COMMUNICATIONS AND OUTREACH SUPPORT

Task 11: The Contractor shall maintain website contents publishing and update, as well as writing and editing support on a number of information product tasks.

Deliverable: As previously mentioned, this task has been eliminated from SUPPORT II services. It will be removed from future progress reports and our Annual Work Plan when we receive a contract modification referencing this change.

Results: As per contract modification #3, the DOC position has been eliminated and replaced by a position for a Senior Gender Specialist.

TASK 12   TRANSLATION SERVICES

Task 12: The Contractor shall provide translations of technical and legal documents (into English, Dari and/or Pashto), and intermittent short term interpreters available on short notice and able to function in all of these three languages and in the technical areas of the USAID portfolio. They shall accompany Mission staff to official meetings and meetings in the field, have (or easily qualify to obtain) security background checks, and shall be able to accurately discuss development topics in the Mission portfolio in Dari, Pashto and English.

Deliverable: Translations and/or translators as requested by the COR.

Results: During the Base Year 21 translations were performed for the Mission, either in-house or in collaboration with the Kabul University Translators Association. Annex III provides a list of all Mission-related translations for the Base Year.

TASK 13   INFORMATION MANAGEMENT

Task 13: To support the USAID/Afghanistan Information management needs, the Contractor shall provide information management services, systems, and other resources that help to effectively manage the demand for information and information products.

Deliverable: Mapping products and other data and/or information as requested by the COR.

Results: Over 85 custom and general mapping products were provided to OPPD during the Base Year. Additional mapping services and products were provided to implementing partners and STTA engaged in evaluations. Examples of mapping products and services for OPPD and STTA are identified below:

1. 15 disbursement maps prepared for OPPD.

2. Afghanistan, Pakistan, and India administrative maps in three different versions produced for OPPD.

3. Map shape files from different data sources, including agriculture, economic, education, health, democracy and governance, and stabilization created for OPPD.

4. 35 regional corridor maps produced for OPPD.

5. 66 district maps prepared for ODG's RLSI project.

6. 116 Goggle Earth maps for CHAMP TPM.

7. Various provincial administrative maps prepared for STTA.

8. 12 land cover classification, Soil, average seasonal precipitation, average monthly rainfall by season, and average seasonal temperature maps produced for STTA.

The SUPPORT II map catalog has been updated and was submitted to the COR for distribution.

Annex I: SUPPORT Base Year Activities

No	Technical Office	Evaluations	Approved $ Cost
1	OAG	Improving Livelihoods and Governance through Natural Resource Management (ILG NRM) Program	176,336.45
2	ODG	Initiative to Promote Afghan Civil Society (I-PACS II)	127,863.32
3	ODG	Land Reform in Afghanistan (LARA)	163,813.38
4	ODG	Kabul City Initiative (KCI)	94,138.94
5	ODG	RAMP-UP	391,959.59
6	ODG	Performance Based Governance Fund (PBGF)	228,410.53
7	ODG	Sub National Governance (SNG)	156,428.33
8	OPPD	Civilian Technical Assistance Program (CTAP)	141,309.49
		Evaluation Subtotal	1,480,260.03
	ODG	Citizen Perception Survey	378,718.00
		Evaluation Total	1,858,978.03

No		Gender Analyses	Approved Cost $
1	OPPD	Providing Opportunities to Women through Enabling Resources (POWER) Project	34,897.96
2	OPPD	Training Assistance for Roads Project (TARP)	42,983.16
3	OPPD	Women in Transition (WIT)	89,060.70
4	OPPD	Trade & Accession Facility (TAFA-II)	38,738.50
5	OPPD	Commercial Law Development Program (CLDP)	46,689.40
6	OPPD	Integrated Health Services & System Strengthening (IHSSP)	42,580.93
7	OPPD	Human Trafficking (C-TIP)	58,918.72
		Gender Total	353,869.37

No		Third Party Monitoring	Approved Cost $
1	OAG	CHAMP	165,949.44
2	OEGI	FAIDA	144,562.96
		TPM Total	310,512.40

No		Other	Approved Cost $
1	OPPD	Mission DQA	35,575.56
2	OPPD	PERSUAP	54,228.24
		Other Total	89,803.80
		Grand Total	2,613,163.60

ANNEX II: LIST OF EVENTS HOSTED AUG 28, 2012 – JUNE 30, 2013

No.	Date	Organization	Event Title	# of Participants	Remarks
			Events August 28, 2012 - June 30, 2013		
1	29-30 Aug, 2012	USAID	Afghan Info Training	7	2 Day
2	3 - 4 Sept 2012	USAID	Afghan Info Training	34	2 Days
3	14 Nov, 2012	Gender Analysis Program WIT	Focus Group Discussion	7	1 Day
4	27 Nov, 2012	Gender Analysis Program WIT	Focus Group Discussion	7	1 Day
5	27-28 Nov, 2012	Health Policy Project (HPP)	BPHS Contracting	16	2 Days
6	1 Jan, 2013	Health Policy Project (HPP)	Post Training Follow Up for Gender Awareness and Gender Based Violence Course	8	1 Day
7	7 Jan, 2013	WIT Gender Analysis	Group Discussion	8	1 Day
8	29 Jan, 2013	CLDP	Focus Group	22	1 Day
9	30-31 Jan, 2013	Democracy and Governance USAID/ Afghanistan	Consultation with government counterparts for the design of follow-on SNG programs	19	2 Days
10	30-31 Jan, 2013	USAID	Afghan Info Training	57	2 Days
11	3 Feb, 2013	USAID/ODG	Consultation with implementing partner counterparts for the design of the follow-on SNG program	26	1 Day
12	5 Feb, 2013	USAID	USAID/DOC Mission's outreach strategy with implementing partners and how to provide development stories	66	1 Day
13	11 Feb, 2013	USAID/Stabilization Office	Stabilization Summit (MISTI)	46	1 Day
14	19-20, Feb, 2013	Health Policy Project (HPP)	M&E Workshop	30	2 Days
15	7-10 , April 2013	Center for Development Excellence (CDE USAID)	Introduction to USAID Regulations and Policies	11	4 Days
16	14 -17, April 2013	Health Policy Project (HPP)	Gender Based Violence	31	4 Days
17	21-24 April 2013	Health Policy Project (HPP)	Gender M&E Training	9	4 Days
18	6-7 May 2013	Health Policy Project (HPP)	M&E Workshop	18	2 Days
19	12-May-13	IPACS II	M&E Workshop	17	1 Day
20	22 May, 2013	MSI/MISTI	USAID/Stabilization Unit's M&E Quarterly Summit	54	1 Day
21	26-27 May 2013	IPACS II	Interviews I – PACS II	13	2 Days
22	29-May-13	Democracy International	Coordination Meeting with the CSO'S	49	1 Day
23	9-4 June 2013	Healthy Policy Project (HPP)	Gender Based Violence Training	30	4 Days
24	16-19 June 2013	Healthy Policy Project (HPP)	Prevention of infection in hospitals to improve the quality of health Services	29	4 Days
25	27 June, 2013	USAID/ODG	Civil Society Discussions	19	1 Day

ANNEX III: LIST OF TRANSLATIONS

1. Deputy Ministry for Power Organizational Chart

2. Deputy Ministry for Water Organizational Chart

3. Structural chart of financial and administrative deputy ministry, year 1391

4. Structural chart of general planning and coordination of relations with donors for the year 1391

5. Structural chart of Water Facilities Project's Department Structure

6. Structure of Financial and Accounting directorate, year 1391

7. Structure of Ministry of Water and Energy, Year 1391

8. The organizational Chart of General Management of Water 1391

9. Provincial Council Law (New English Version)

10. Council of Ministers' Secretariat Decision (English)

11. Execution FASA

12. Commercial Driver Regulations F (Dari to English)

13. Policy on Traffic Control Plans

14. Truck weight and size regulation I

15. Truck weight and size regulation II

16. Truck weight Compliance Program

17. MPW Presentation on Preservation

18. Quality Assurance Program

19. Toll Collection Presentation for MPW

20. Virtual Weigh Station 3F

21. ROMASUPPORT II Final Report (English to Dari & Pashto)